

Parks and Recreation

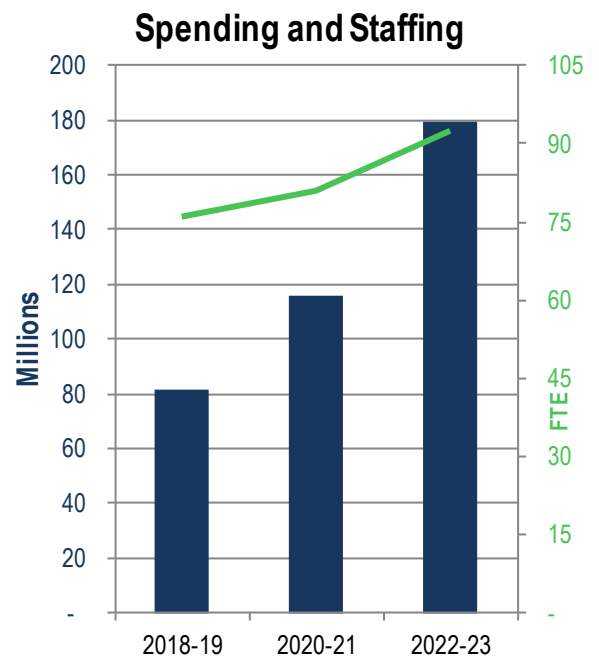
Summary

All budgets under the Parks and Recreation Department are included in this section, providing a comprehensive view of the services and programs delivered to the residents of Pierce County.

- Parks and Recreation functions account for 2.7% of County positions.
- The \$179.1 million budget represents 6.1% of the total County budget for 2022-23.

Funding Source	2022 - 2023	Percent of Total
Tax Revenue	28,585,070	16.0
Intergovernmental Revenue	12,021,300	6.7
Charges for Services Revenue	32,324,120	18.1
Miscellaneous Revenue	5,068,670	2.8
Transfers In	56,708,142	31.6
General Fund Support	17,583,470	9.8
Use of Fund Balance	26,788,845	15.0
Total	179,079,617	100.0

2022 - 2023			
	Budget	FTE	Page
Chambers Creek Regional Park	23,612,040	12.00	311
Conservation Futures	14,184,895	8.20	315
Conservation Futures Construction	11,462,222	—	317
Golf Course	3,798,990	—	319
Parks and Recreation	23,685,450	51.12	323
Parks Construction	33,675,540	—	329
Parks Impact Fee	25,361,430	1.05	331
Parks Sales Tax	13,540,520	16.10	333
Path and Trails	1,753,550	4.09	337
Path and Trails Construction	16,786,000	—	339
Second REET Parks	11,218,980	—	341
Total	179,079,617	92.56	



Parks and Recreation

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CHAMBERS CREEK REGIONAL PARK

Enterprise Fund

Summary:

The Chambers Creek Properties consist of over 950 acres located along the shores of Puget Sound and within Chambers Creek Canyon. The properties lie primarily within the City of University Place and include the County's Chambers Creek Regional Wastewater Treatment Plant, Environmental Services Building (ESB), Chambers Bay Golf Course, and hundreds of acres of recreational property adjoining these facilities.

The Chambers Creek Regional Park Fund is responsible for the operation and maintenance of the Chambers Bay Golf Course operated under contract by Kemper Sports Management; operation, recreational programming, and landscape maintenance of the recreational properties contained within the Chambers Creek Properties Master Site Plan; and, landscape maintenance within the Chambers Creek Regional Wastewater Treatment Plant.

The Chambers Bay Golf Course is the centerpiece of the Chambers Creek Regional Park recreational properties. The course is an 18-hole championship design that hosted the United States Golf Association (USGA) 2015 U.S. Open Championship. The purpose of the course is to enhance the County's economic development efforts, provide an environmental showcase through the utilization of wastewater treatment plant byproducts, and generate revenue for both the course operations and other recreational features located on the properties. The Central Meadow and Sport and Event Lawn also support major cross-country competitions and festivals.

In July 2011, the Planning and Public Works Department contracted operational responsibility for the Chambers Creek Regional Park fund to the Parks and Recreation Department.

Limited Tax General Obligation Refunding Bonds, 2015A — The 2015A Limited Tax General Obligation Refunding Bonds refunded three series of bonds. The portion of the 2015A bonds which relate to Chambers Bay totaled \$16,430,000 at issuance with interest rates between 2.0% and 5.0%. These bonds are serial bonds due in annual installments ranging from \$465,000 through \$1,150,000 with a final maturity of December 1, 2035. Financing is provided from the net revenues of the golf course, net revenues of the Sewer Utility, or the General Fund. Bonds maturing on or after August 1, 2026 are callable at any time on or after August 1, 2025. The outstanding bond balance on December 31, 2023 is \$11,175,000.

Budget Highlights:

The 2022-23 biennial budget for the Chambers Creek Regional Park is 8.2%, or \$1.8 million, above the prior biennium. The budget includes funding for capital project improvements at Chambers Bay Golf Course and five new Parks Maintenance Technician positions to return landscape services in-house for Chambers Creek Regional Park.

Chambers Creek Regional Park

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	1,371,890	2,227,490	855,600	62.4
Charges for Services Revenue	11,632,671	11,215,420	12,628,690	1,413,270	12.6
Intergovernmental Revenue	441,127	343,800	200,000	(143,800)	(41.8)
Miscellaneous Revenue	444,477	1,182,200	510,700	(671,500)	(56.8)
Proceeds from Sale of Assets	(14,026)	—	—	—	—
Tax Revenue	(25)	—	—	—	—
Transfers In	11,893,304	7,717,800	8,045,160	327,360	4.2
Total	24,397,528	21,831,110	23,612,040	1,780,930	8.2

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	1,114,585	1,243,250	2,065,050	821,800	66.1
Benefits	448,601	544,340	973,440	429,100	78.8
Supplies	450,196	426,970	297,980	(128,990)	(30.2)
Other Services and Charges	12,691,408	13,907,940	13,734,370	(173,570)	(1.2)
Intergovernmental Services	19,794	19,620	29,410	9,790	49.9
Debt Service - Interest	939,158	1,155,560	1,042,560	(113,000)	(9.8)
Debt Service - Principal	—	1,225,000	1,335,000	110,000	9.0
Capital Outlays	1,284,316	927,870	1,593,050	665,180	71.7
Transfers Out	2,383,327	2,380,560	2,541,180	160,620	6.7
Total	19,331,385	21,831,110	23,612,040	1,780,930	8.2

Chambers Creek Regional Park

STAFFING SUMMARY

	2018	2019	2020	2021	2022	2023
	FTE	FTE	FTE	FTE	FTE	FTE
Director - Parks & Recreation	0.25	0.25	0.25	0.25	0.25	0.25
Deputy Director	—	0.15	0.15	0.15	0.15	0.15
Accounting Assistant	0.35	0.35	0.35	0.35	0.35	0.35
Office Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Parks Maintenance Technician	2.00	2.00	2.00	2.00	7.00	7.00
Parks Specialist	0.75	0.75	0.75	0.75	0.75	0.75
Parks & Recreation Manager	0.50	0.75	0.75	0.75	0.75	0.75
Planner	0.50	0.50	0.50	0.50	0.50	0.50
Recreation Coordinator	0.50	0.50	0.50	0.50	0.50	0.50
Recreation Supervisor	0.75	0.75	0.75	0.75	0.75	0.75
Recreation Superintendent	0.25	—	—	—	—	—
Superintendent of Parks	0.15	—	—	—	—	—
Total	7.00	7.00	7.00	7.00	12.00	12.00

INPUT/OUTPUT MEASURES

	Unit of Measure	2018 Actual	2019 Actual	2020 Actual	2021 Estimate	2022 Estimate	2023 Estimate
Chambers Bay Golf Course							
Rounds of Golf	Admission	26,784	31,450	34,758	36,000	36,000	36,000

Chambers Creek Regional Park

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CONSERVATION FUTURES FUND

Special Revenue Fund

Summary:

The Conservation Futures Program provides a reliable and predictable source of funds to help acquire public lands, and protect interests in open space, habitat areas, wetlands, and farm, agricultural, and timberlands in unincorporated and incorporated areas of Pierce County.

Parks and Recreation Services manages the Conservation Futures Fund, which was established by the County in 1991. The property tax levy is intended to help preserve open space and to provide for public access to open space. Land acquisition applications for the use of this property tax levy are submitted by local jurisdictions and citizens. Citizen and staff committees review all applications and recommend to the County Council approval of qualifying projects. Up to 25% of the annual collections can be used for administration and operations of County-managed properties purchased with Conservation Futures funding.

Budget Highlights:

The 2022-23 biennial budget for the Conservation Futures Fund is 45.0%, or \$4.4 million, above the prior biennium. The budget includes an \$8.4 million transfer to the Conservation Futures Construction Fund for the purchase of open space. The budget also includes 0.50 FTE of a new Real Property Management Specialist position to support land acquisitions, and 0.50 FTE of a new Planner position to manage a Forestry program to help meet carbon sequestration and climate change goals in the 2030 Sustainability Plan. Both positions are partially funded by the General Fund.

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	(308,210)	3,741,025	4,049,235	(1,313.8)
Charges for Services Revenue	41,344	42,800	34,000	(8,800)	(20.6)
Intergovernmental Revenue	2,267	14,000	14,000	—	—
Miscellaneous Revenue	172,426	168,490	190,540	22,050	13.1
Proceeds from Sale of Assets	4,729	—	—	—	—
Tax Revenue	9,185,125	9,799,670	10,205,330	405,660	4.1
Transfers In	—	65,010	—	(65,010)	(100.0)
Total	9,405,890	9,781,760	14,184,895	4,403,135	45.0

Conservation Futures Fund

EXPENDITURES					
	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	1,099,998	1,368,560	1,576,463	207,903	15.2
Benefits	438,619	553,900	599,760	45,860	8.3
Supplies	44,550	162,280	128,050	(34,230)	(21.1)
Other Services and Charges	451,190	507,860	516,160	8,300	1.6
Intergovernmental Services	7,709	7,700	13,050	5,350	69.5
Capital Outlays	—	76,520	—	(76,520)	(100.0)
Transfers Out	8,147,239	7,104,940	11,351,412	4,246,472	59.8
Total	10,189,306	9,781,760	14,184,895	4,403,135	45.0

STAFFING SUMMARY						
	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	2023 FTE
Director - Parks and Recreation	0.10	0.10	0.10	0.10	0.10	0.10
Office Assistant	0.50	0.50	0.75	0.75	0.75	0.75
Parks Maintenance Technician	1.00	1.00	0.75	0.75	0.75	0.75
Parks Specialist	0.50	0.50	1.25	1.25	1.25	1.25
Parks and Recreation Manager	0.50	0.50	0.50	0.50	0.50	0.50
Planner	2.00	2.00	1.75	1.75	2.25	2.25
Real Property Mgmt Specialist	—	—	—	—	0.50	0.50
Recreation Coordinator	0.25	0.25	0.75	0.75	0.75	0.75
Recreation Supervisor	0.75	0.75	0.75	0.75	0.75	0.75
Resource Stewardship Supt	0.50	0.50	0.50	0.50	0.50	0.50
Supt of Administrative Services	0.10	0.10	0.10	0.10	0.10	0.10
Total	6.20	6.20	7.20	7.20	8.20	8.20

CONSERVATION FUTURES CONSTRUCTION FUND

Capital Project Fund

Summary: The Conservation Futures Construction Fund is used to account for all open space property acquisitions. This fund is financed through transfer appropriations from the Conservation Futures operating fund.

Budget Highlights: The 2022-23 biennial budget is 17.6% above the prior biennium and appropriates \$11.5 million for the purchase of qualifying Conservation Futures land acquisitions.

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	4,995,000	3,060,290	(1,934,710)	(38.7)
Miscellaneous Revenue	376	—	—	—	—
Proceeds from Sale of Assets	—	555,000	—	(555,000)	(100.0)
Transfers In	5,242,141	4,200,000	8,401,932	4,201,932	100.0
Total	5,242,517	9,750,000	11,462,222	1,712,222	17.6

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Other Services and Charges	44,118	2,690	—	(2,690)	(100.0)
Capital Outlays	3,230,191	9,747,310	11,462,222	1,714,912	17.6
Total	3,274,309	9,750,000	11,462,222	1,712,222	17.6

Conservation Futures Construction Fund

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GOLF COURSE

Enterprise Fund

Summary: Parks and Recreation Services operates the Lake Spanaway Golf Course, a 160-acre, 18-hole championship play course, located in south Pierce County. The course was constructed with most of the original majestic Douglas Fir trees left in place. Lake Spanaway Golf Course contains a pro shop, restaurant, and full-sized covered driving range. The pro shop operations have been under contract to Kemper Sports Management since 2017, who assumed responsibility for maintenance as well in 2021. Course improvements are done by Pierce County. The Course is home to many youth, high school, and amateur golf programs and events.

Budget Highlights: The 2022-23 biennial budget for the Golf Course Fund is 2.2%, or \$84,000, below the prior biennium. The budget includes a modest fee increase for Lake Spanaway Golf Course and the reduction of 5.20 FTEs due to the transition of golf course maintenance services to Kemper Sports. The budget also includes the reallocation of 0.40 FTEs to the Park Sales Tax Fund.

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	(319,270)	(160,560)	158,710	(49.7)
Charges for Services Revenue	3,214,036	3,172,850	3,679,810	506,960	16.0
Miscellaneous Revenue	11,267	6,780	230	(6,550)	(96.6)
Proceeds from Sale of Assets	(509,053)	—	—	—	—
Transfers In	720,500	1,022,280	279,510	(742,770)	(72.7)
Total	3,436,750	3,882,640	3,798,990	(83,650)	(2.2)

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	992,658	860,920	13,560	(847,360)	(98.4)
Benefits	454,461	447,490	2,390	(445,100)	(99.5)
Supplies	180,405	214,480	62,000	(152,480)	(71.1)
Other Services and Charges	2,244,811	2,354,230	3,335,920	981,690	41.7
Intergovernmental Services	5,930	5,520	7,190	1,670	30.3
Capital Outlays	11,212	—	377,930	377,930	—
Total	3,889,476	3,882,640	3,798,990	(83,650)	(2.2)

Golf Course

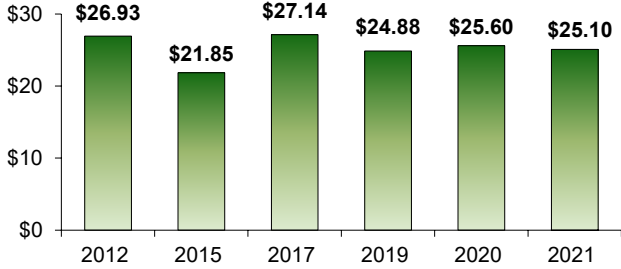
STAFFING SUMMARY						
	2018	2019	2020	2021	2022	2023
	FTE	FTE	FTE	FTE	FTE	FTE
Golf Course Coordinator	2.00	1.00	1.00	1.00	—	—
Office Assistant	0.40	0.40	1.00	1.00	—	—
Parks Maintenance Technician	3.70	3.70	3.20	3.20	—	—
Parks Specialist	—	1.00	0.40	0.40	—	—
Golf Supervisor	1.00	—	—	—	—	—
Total	7.10	6.10	5.60	5.60	—	—

INPUT/OUTPUT MEASURES							
	Unit of Measure	2018 Actual	2019 Actual	2020 Actual	2021 Estimate	2022 Estimate	2023 Estimate
Lake Spanaway Golf Course							
Rounds of Golf	Admission	37,923	42,718	43,831	45,306	41,925	42,344
Average Cost per Round	Dollars	20.77	19.36	22.73	21.59	22.01	22.25
Golf Cart Rentals	Rental	17,631	17,245	19,435	18,697	18,144	18,526
Driving Range	Admission	23,567	22,263	24,196	25,522	23,486	23,721
Golf Lessons	Participant	260	256	100	165	220	240
Revenue per Round	Dollars	39.30	37.00	38.67	38.87	41.24	41.59
Fort Steilacoom Golf Course ¹							
Rounds of Golf	Admission	11,902	—	—	—	—	—
Average Cost per Round	Dollars	10.81	—	—	—	—	—
Golf Cart Rental	Rental	3,969	—	—	—	—	—
Revenue per Round	Dollars	15.29	—	—	—	—	—

¹ The Fort Steilacoom Golf Course closed October 1, 2018.

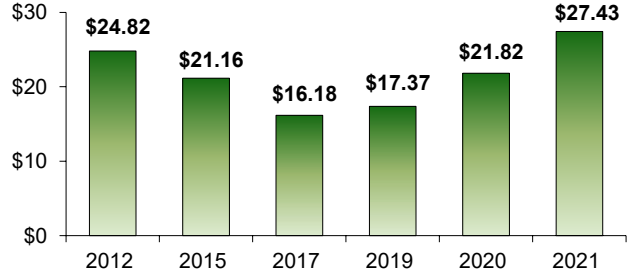
PERFORMANCE RATIOS

**Operating Expense per Round
Lake Spanaway**



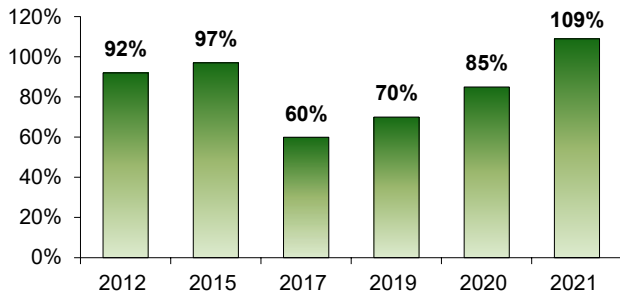
From 2012 to 2021 the operating cost per round of golf, excluding costs of the management company, decreased 6.8% after adjusting for inflation. The ten year average is \$24.29.

**Operating Revenue per Round
Lake Spanaway**



From 2012 to 2021 the revenue per round of golf, excluding revenues paid to the management company, increased 10.5% after adjusting for inflation. The ten year average is \$19.11.

**Percent of Operating Self-Support
Lake Spanaway**



From 2012 to 2021 the extent of self-support increased 18.6%. The ten year average is 78.6%.

Golf Course

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PARKS AND RECREATION SERVICES

General Fund

Summary:

The Parks and Recreation Services Department provides leisure and facility services to residents of Pierce County. The Department maintains over 3,452 acres at 47 park sites, which include two community centers, four boat launch sites, 34 miles of trails, and a large variety of passive and active facilities. Several sites are committed to remain in their natural state without development.

Parks and Recreation provides programs which include athletics, tournaments, youth and adult sports teams and leagues, arts, touring services, youth camps, special needs and inclusion programming, tennis, badminton, pickle ball, golf, bicycling, skateboarding, ice skating, figure skating, hockey, cooperative play for families, snow skiing, walks, runs, and environmental projects. In addition, the Recreation Division offers several regional special events such as Fantasy Lights at Spanaway Park, Reflections Ice Show, Tour de Pierce family bicycle ride, and the Classic Car Show.

Partnerships with local school districts, community groups, and businesses play an important role in enhancing the Department's ability to deliver quality parks and recreation services. Volunteers working in the recreation programs are relied upon for their enthusiasm and knowledge which allows us to offer programs that can meet the needs of a unique and culturally diverse population in Pierce County. Nearly 100 contractual agreements are administered each year for recreation programs designed to be self-supporting with money generated from fees, grants, and donations. Over 3,300,000 visitors are served annually by Pierce County Parks and Recreation facilities, events, and activities.

Budget Highlights:

The 2022-23 biennial budget for Parks and Recreation Services is 25.8%, or \$4.9 million, above the prior biennium. The budget continues two positions added in 2020-21 to support the transition of the Specialized Recreation program from Metro Parks to Pierce County. The budget includes 6.33 new FTEs for increased Parks programming, including expanded services and trails in the North Pierce County region. The budget also provides \$1.1 million for Americans with Disabilities Act (ADA) improvements, and funding for Lidford Playfield maintenance, information technology infrastructure, security upgrades, and Sheriff support at North Lake Tapps Park.

Parks and Recreation Services

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
General Fund Support	—	12,488,250	17,583,470	5,095,220	40.8
Charges for Services Revenue	2,750,731	3,394,600	3,422,860	28,260	0.8
Intergovernmental Revenue	118,968	255,000	547,300	292,300	114.6
Miscellaneous Revenue	1,849,616	2,238,670	2,077,820	(160,850)	(7.2)
Proceeds from Sale of Assets	(1,464)	—	—	—	—
Tax Revenue	27	—	—	—	—
Transfers In	9,000	449,460	54,000	(395,460)	(88.0)
Total	4,726,878	18,825,990	23,685,450	4,859,460	25.8

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	7,370,361	8,333,810	9,682,150	1,348,340	16.2
Benefits	2,977,350	3,493,860	4,200,950	707,090	20.2
Supplies	1,227,085	1,462,380	1,401,330	(61,050)	(4.2)
Other Services and Charges	4,496,571	5,233,290	6,897,610	1,664,320	31.8
Intergovernmental Services	93,017	61,060	65,440	4,380	7.2
Capital Outlays	55,738	232,350	—	(232,350)	(100.0)
Transfers Out	115,000	9,240	1,437,970	1,428,730	15,464.6
Total	16,335,121	18,825,990	23,685,450	4,859,460	25.8

PROGRAM EXPENDITURES

	2021 FTE	2023 FTE	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Building Maintenance	1.75	4.00	1,999,740	3,267,170	1,267,430	63.4
Community Uses	—	—	249,990	228,540	(21,450)	(8.6)
General Administration	9.25	11.15	3,780,900	6,134,880	2,353,980	62.3
Grounds Maintenance	17.89	18.07	5,688,230	6,550,150	861,920	15.2
Operations Administration	2.05	2.30	669,180	1,059,780	390,600	58.4
Planned Maintenance	2.00	2.00	879,990	914,980	34,990	4.0
Planning	1.00	2.00	—	557,700	557,700	—
Property Management	—	—	4,500	3,500	(1,000)	(22.2)
Recreation Administration	9.85	9.10	3,490,240	2,451,130	(1,039,110)	(29.8)
Resource Administration	1.00	—	89,760	136,120	46,360	51.6
Specialized Recreation	—	2.50	321,820	945,840	624,020	193.9
Sports & Leisure & Special Events	—	—	1,651,640	1,435,660	(215,980)	(13.1)
Total	44.79	51.12	18,825,990	23,685,450	4,859,460	25.8

Parks and Recreation Services

EXPENDITURE BY ACTIVITY

	2020-21 Budget	2020-21 Revenue	2020-21 General Fund Support	2022-23 Budget	2022-23 Revenue	2022-23 General Fund Support
Administration						
Administrative Office	3,780,900	53,580	3,727,320	6,134,880	10,400	6,124,480
Concessions	—	47,000	(47,000)	—	44,400	(44,400)
Subtotal Administration	3,780,900	100,580	3,680,320	6,134,880	54,800	6,080,080
Maintenance & Operations						
Building Maintenance	1,999,740	—	1,999,740	3,267,170	—	3,267,170
Ground Maintenance	5,688,230	253,910	5,434,320	6,550,150	121,000	6,429,150
Maintenance Administration	669,180	2,830	666,350	1,059,780	—	1,059,780
Planned Maintenance	879,990	—	879,990	914,980	—	914,980
Subtotal Maintenance & Operations	9,237,140	256,740	8,980,400	11,792,080	121,000	11,671,080
Recreation						
Community Uses	249,990	1,273,900	(1,023,910)	228,540	1,131,660	(903,120)
Recreation Administration	3,490,240	132,550	3,357,690	2,451,130	87,300	2,363,830
Specialized Recreation	321,820	247,990	73,830	945,840	525,000	420,840
Sports & Leisure & Special Events	1,651,640	3,923,500	(2,271,860)	1,435,660	3,791,410	(2,355,750)
Subtotal Recreation	5,713,690	5,577,940	135,750	5,061,170	5,535,370	(474,200)
Resource Stewardship						
Planning	—	—	—	557,700	—	557,700
Property Management	4,500	402,480	(397,980)	3,500	390,810	(387,310)
Resource Administration	89,760	—	89,760	136,120	—	136,120
Subtotal Resource Stewardship	94,260	402,480	(308,220)	697,320	390,810	306,510
Grand Total	18,825,990	6,337,740	12,488,250	23,685,450	6,101,980	17,583,470

STAFFING SUMMARY

	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	2023 FTE
Director - Parks & Recreation	0.65	0.65	0.65	0.65	0.65	0.65
Deputy Director	—	0.55	0.55	0.55	0.55	0.55
Accounting Assistant	0.50	0.50	0.50	0.50	0.50	0.50
Business & Financial Oper Mgr	—	—	—	—	1.00	1.00
Contracts Coordinator	—	0.50	0.50	0.50	0.50	0.50
Office Assistant	9.60	9.10	9.50	9.50	10.00	10.00
Parks & Recreation Manager	1.30	2.05	1.75	1.75	1.75	1.75
Parks Maintenance Tech	18.09	16.09	16.98	16.98	19.81	19.81
Parks Specialist	5.10	5.10	5.26	5.26	4.26	4.26
Planner	—	—	1.00	1.00	1.50	1.50
Real Property Mgmt Specialist	—	—	—	—	0.50	0.50
Recreation Coordinator	4.25	4.25	3.50	3.50	5.50	5.50
Recreation Supervisor	4.50	4.50	4.10	4.10	4.10	4.10
Superintendent - Admin Services	0.50	0.50	0.50	0.50	0.50	0.50
Recreation Superintendent	0.75	—	—	—	—	—
Superintendent - Parks	0.55	—	—	—	—	—
Total	45.79	43.79	44.79	44.79	51.12	51.12

Parks and Recreation Services

PERFORMANCE MEASURES

Mission: Provide opportunities for people to connect with nature, live healthy lifestyles, enjoy vibrant community spaces, and learn about sustainable practices.

Priority	Objective	Activity
Vibrant Communities	1. Healthy and Happy People	a. Parks maintenance & operations b. Recreation services & special events
	2. Clean, Sustainable Environment	c. Conservation & natural land stewardship

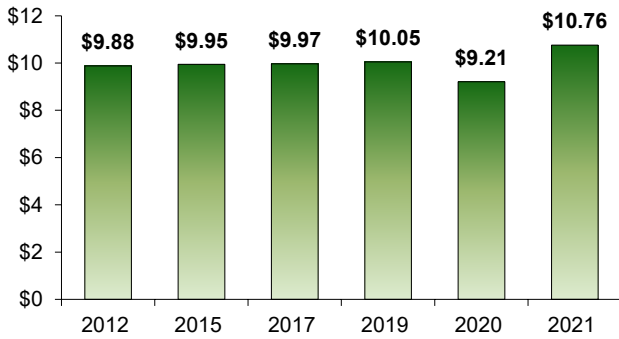
Measure	2019 Actual	2020 Actual	2021 Estimate	2022 Target	2023 Target	Objective
Number of program users	985,000	476,333	500,000	1,000,000	1,050,000	1
Number of trail users	800,000	2,785,310	3,000,000	3,000,000	3,450,000	1
Number of park users	540,000	555,618	560,000	580,000	600,000	1
Park stewardship hours	3,915	984	2,000	3,800	4,000	1

INPUT/OUTPUT MEASURES

	Unit of Measure	2018 Actual	2019 Actual	2020 Actual	2021 Estimate	2022 Estimate	2023 Estimate
Land							
Regional Parks	Acres	1,058	1,058	2,781	2,781	2,781	2,781
County Parks	Acres	803	803	664	664	664	664
Local Parks	Acres	110	110	72	72	72	82
Special Use Parks	Acres	186	186	120	120	120	350
Resource Conservancy Lands	Acres	2,549	2,549	902	902	902	915
Linear Parks/Trails	Acres	548	548	534	534	534	534
Linear Parks/Trails	Miles	29	29	24	24	24	28
Unclassified Sites	Acres	4	4	141	141	141	141
Cemeteries	Acres	12	12	12	12	12	12
Recreation Programs							
Athletics - Youth	Participant	11,527	13,832	—	6,000	14,000	14,750
Athletics - Adult	Participant	101,947	72,155	5,255	35,000	73,500	77,000
Ballfields	Participant	120,040	161,588	43,414	100,000	150,000	158,000
Companionship Program	Participant	404	335	22	—	—	—
Facility Rentals	Participant	85,687	64,672	9,596	122,000	342,000	360,000
Fantasy Lights	Visitors	192,971	173,297	248,084	205,000	215,000	225,000
Gymnasium Rentals	Participant	52,472	71,905	14,000	20,000	20,000	20,000
Ice Arena	Participant	72,859	80,178	29,965	55,000	84,000	88,000
Leisure Classes	Participant	21,917	16,461	3,575	7,000	8,000	15,000
Meeting Room Rentals	Renters	98,507	111,114	18,062	58,000	104,000	110,000
Picnic Shelter Rentals	Participant	42,034	39,435	2,052	40,000	40,000	40,000
Tennis Courts	Participant	14,743	15,083	9,262	8,000	20,000	25,000
Skateboard Park	Participant	6,279	9,780	4,528	10,500	11,000	11,500
Special Events - Indoor	Participant	13,461	10,048	2,940	5,000	12,500	13,000
Special Events - Outdoor	Participant	65,432	87,075	5,905	40,000	94,500	100,000
Summer Camps/Mobile Rec	Participant	5,620	6,556	1,018	6,700	7,000	7,500

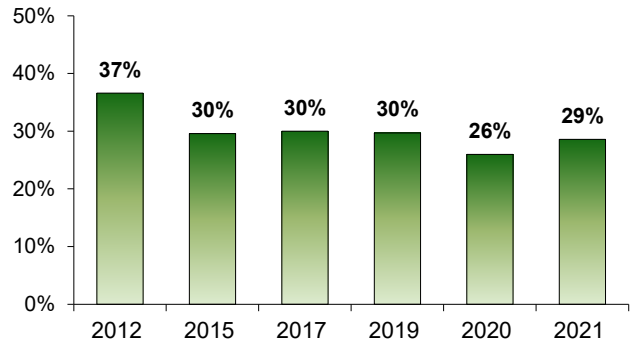
PERFORMANCE RATIOS

Per Capita Expenditures



From 2012 to 2021 the per capita expenditures for Parks and Recreation Services for all County residents increased 6.6% after adjusting for inflation. The ten year average is \$9.93.

Percent of Self-Support



From 2012 to 2021 the ratio of revenues to expenditures (the percentage of self-support) for Parks and Recreation Services decreased 9%. The ten year average is 30%.

Parks and Recreation Services

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PARKS CONSTRUCTION FUND

Capital Project Fund

Summary: The Parks Construction Fund was established to increase transparency and accountability for capital investments. All capital projects are tracked within construction funds to summarize investments into the park system. This is helpful when multiple funding sources contribute to an individual project. Revenue sources include Park Impact Fees, Parks Sales Tax, Second REET, prior fund balance, and grants and contributions. The budget may include an amount to accumulate a reserve for a stated future capital purpose (RCW 36.68.530).

Budget Highlights: The 2022-23 biennial budget for the Parks Construction Fund supports the projects listed on the Project Summary Table shown on the following page. Based upon projected revenues, the budget is 105.6%, or \$17.3 million, above the prior biennium.

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	1,350,500	—	(1,350,500)	(100.0)
Contribution & Recovery Revenue	1,455,000	—	—	—	—
Intergovernmental Revenue	596,167	1,897,200	7,150,000	5,252,800	276.9
Miscellaneous Revenue	125,894	—	740,000	740,000	—
Transfers In	7,835,326	13,130,240	25,785,540	12,655,300	96.4
Total	10,012,387	16,377,940	33,675,540	17,297,600	105.6

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	507	—	—	—	—
Benefits	219	—	—	—	—
Supplies	144,089	100,000	—	(100,000)	(100.0)
Other Services and Charges	2,153,440	3,291,530	4,009,290	717,760	21.8
Capital Outlays	6,411,125	12,986,410	29,666,250	16,679,840	128.4
Transfers Out	77,134	—	—	—	—
Total	8,786,514	16,377,940	33,675,540	17,297,600	105.6

Parks Construction Fund

PROJECT SUMMARY

Project Name	Project #	Funding Sources										2022-23 Total Revenues
		2022-23 Total Budget	Parks Impact Fee Fund	Parks Sales Tax Fund	Parks 2nd REET Fund	General Fund	Grants/Other					
ADA Improvements	P-110589	2,077,250	—	966,500	—	1,110,750	—	—	—	—	2,077,250	
Carbon River Valley Master Plan	P-111032	200,000	—	—	—	—	—	—	—	200,000	200,000	
Chambers Creek Regional Park Event Shelters & Electrical	P-111335	400,000	—	—	—	—	—	—	—	400,000	400,000	
Cross Park Development	P-110134	200,000	—	—	—	—	—	—	—	200,000	200,000	
Fantasy Lights Storage Building	P-110130	618,000	—	425,000	193,000	—	—	—	—	—	618,000	
Frontier Grounds Improvements	P-111033	250,000	—	—	250,000	—	—	—	—	—	250,000	
Frontier Park ADA Paths	P-111254	200,000	—	—	—	—	—	—	—	200,000	200,000	
Frontier Park Horse Arena Cover	P-110887	2,262,000	350,000	—	112,000	—	—	—	—	1,800,000	2,262,000	
Frontier Park Horse Arena Footing Project	P-111158	374,000	35,000	—	339,000	—	—	—	—	—	374,000	
Mayfair Playfield Improvements	P-111037	80,000	—	—	80,000	—	—	—	—	—	80,000	
Meridian Outdoor Improvements	P-110595	2,575,000	605,000	—	1,970,000	—	—	—	—	—	2,575,000	
Orangate Park Development	P-111031	2,250,000	2,250,000	—	—	—	—	—	—	—	2,250,000	
Parks Comprehensive Plan	P-10454	150,000	150,000	—	—	—	—	—	—	—	150,000	
Park Property Acquisitions	P-111356	215,000	215,000	—	—	—	—	—	—	—	215,000	
Paving Projects	P-110594	50,000	—	50,000	—	—	—	—	—	—	50,000	
Plateau Park Development	P-111336	60,000	—	—	60,000	—	—	—	—	—	60,000	
Site Feasibility and Master Plan	P-110803	400,000	400,000	—	—	—	—	—	—	—	400,000	
Spanaway Entry Improvements	P-111354	120,000	—	—	120,000	—	—	—	—	—	120,000	
Sprinker Hockey Team Room	P-110723	2,250,000	—	—	2,250,000	—	—	—	—	—	2,250,000	
Sprinker Maintenance Shop	P-110602	1,125,000	—	—	1,125,000	—	—	—	—	—	1,125,000	
Sprinker Outdoor Improvements	P-110804	15,265,000	7,725,000	1,225,000	3,325,000	—	—	—	2,990,000	—	15,265,000	
Sprinker Building Assessment	P-111035	2,165,000	—	—	65,000	—	—	—	—	—	2,165,000	
Tehaleh Mountain Bike Trails	P-111030	150,000	150,000	—	—	—	—	—	—	—	150,000	
GMA Capital Facilities Plan		33,436,250	11,880,000	2,666,500	9,889,000	1,110,750	7,890,000	—	—	—	33,436,250	
Administration		239,290	—	239,290	—	—	—	—	—	—	239,290	
Total		33,675,540	11,880,000	2,905,790	9,889,000	1,110,750	7,890,000	—	—	—	33,675,540	

PARKS IMPACT FEE FUND

Special Revenue Fund

Summary: The Parks Impact Fee Fund accounts for the Park Impact Fees collected per Ordinance No. 2018-88s. Funds are transferred to support projects as costs are incurred.

Budget Highlights: The 2022-23 biennial budget for the Parks Impact Fee Fund supports the projects listed on the Project Summary table shown on the following page. The budget is 160.3%, or \$15.6 million, above the prior biennium and reflects projected revenue available in 2022-23. The budget includes a new Construction Project Manager to support capital projects in the Parks, Recreation & Open Space (PROS) Plan and the Capital Facilities Plan.

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	2,703,240	13,011,430	10,308,190	381.3
Charges for Services Revenue	8,277,043	7,041,260	12,350,000	5,308,740	75.4
Total	8,277,043	9,744,500	25,361,430	15,616,930	160.3

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	11,428	11,860	677,260	665,400	5,610.5
Benefits	4,283	6,890	245,780	238,890	3,467.2
Supplies	—	(34,020)	5,000	39,020	(114.7)
Other Services and Charges	17,620	15,270	12,390	(2,880)	(18.9)
Intergovernmental Services	—	—	800,000	800,000	—
Transfers Out	4,897,092	9,744,500	23,621,000	13,876,500	142.4
Total	4,930,423	9,744,500	25,361,430	15,616,930	160.3

Parks Impact Fee Fund

PROJECT SUMMARY

Project Name	Project #	To Paths & Trails Const Fund	To Parks Construction Fund	Grants/ Other	2022-23 Budget
Buckley Forest Preserve Access	P-110721	250,000	—	—	250,000
East Puyallup Trail Enhancement	P-110033	1,915,000	—	—	1,915,000
Foothills Trail Cascade Junction-Carbonado	P-10450	300,000	—	—	300,000
Frontier Horse Arena Cover	P-110887	—	350,000	—	350,000
Frontier Horse Arena Footing	P-111158	—	35,000	—	35,000
Key Pen & Pen Met Park District Projects	P-110312	—	—	800,000	800,000
Meridian Outdoor Improvements	P-110595	—	605,000	—	605,000
Orangegate Trailhead	P-111031	—	2,250,000	—	2,250,000
Park Property Acquisitions	P-111356	—	215,000	—	215,000
Parks Comprehensive Plan	P-10454	—	150,000	—	150,000
Parkland Community Trail	P-110792	3,000,000	—	—	3,000,000
Pipeline Trail	P-10455	4,560,000	—	—	4,560,000
Public Access Improvements	P-111353	200,000	—	—	200,000
Site Feasibility & Master Planning	P-110803	—	400,000	—	400,000
Sprinker Outdoor Improvements	P-110804	—	7,725,000	—	7,725,000
Tehaleh Mountain Bike Trails	P-111030	—	150,000	—	150,000
Trail Property Acquisitions	P-111357	250,000	—	—	250,000
White River Bridge	P-110576	266,000	—	—	266,000
White River Flume Trail	P-111029	1,000,000	—	—	1,000,000
GMA Capital Facilities Plan		11,741,000	11,880,000	800,000	24,421,000
Administration		—	—	940,430	940,430
Total		11,741,000	11,880,000	1,740,430	25,361,430

STAFFING SUMMARY

	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	2023 FTE
Construction Project Manager	—	—	—	—	1.00	1.00
Resource Stewardship Superintendent	0.05	0.05	0.05	0.05	0.05	0.05
Total	0.05	0.05	0.05	0.05	1.05	1.05

PARKS SALES TAX FUND

Special Revenue Fund

Summary:

On September 19, 2000, the voters of Pierce County approved Proposition 1, authorizing the imposition of a sales and use tax equal to one tenth of one percent within Pierce County to be used for regional and local parks, accredited zoos, aquariums, and wildlife preserves.

The funding was authorized to expand, and not supplant, existing funding sources. The allocation of the tax receipts (which was imposed on January 1, 2001) was established as 50% for the Zoo/Trek Authority Board and 50% for the cities and Pierce County. The second 50% in turn allocated to the cities (or Metro Park Districts) and the County based upon the most recent state certified population figures

The Parks Sales Tax Fund receives the County's allocation and accounts for the disbursement of these funds. Funds can be used for capital investment, maintenance, operations, or administration of the park system. Parks Sales Tax has been used to fund the growth and development of the park system and maintenance and operations of new park sites since 2000.

Budget Highlights:

The 2022-23 biennial budget for the Parks Sales Tax Fund is 37.2%, or \$3.7 million, above the prior biennium and supports the projects listed on the Project Summary table shown on the following page. The budget includes the reallocation of 0.50 FTEs from the Golf Course Fund, and 2.33 new FTEs to support increased service delivery.

FUNDING SOURCES					
	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	799,350	2,670,460	1,871,110	234.1
Charges for Services Revenue	86,826	364,120	156,260	(207,860)	(57.1)
Intergovernmental Revenue	15,876	—	—	—	—
Miscellaneous Revenue	548,313	929,090	1,002,880	73,790	7.9
Proceeds from Sale of Assets	140,000	—	—	—	—
Tax Revenue	7,666,364	7,736,330	9,710,920	1,974,590	25.5
Transfers In	60,000	40,060	—	(40,060)	(100.0)
Total	8,517,378	9,868,950	13,540,520	3,671,570	37.2

Parks Sales Tax Fund

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	1,602,228	2,297,060	3,112,830	815,770	35.5
Benefits	608,435	920,100	1,344,440	424,340	46.1
Supplies	277,422	456,250	319,350	(136,900)	(30.0)
Other Services and Charges	1,268,056	1,384,380	1,648,170	263,790	19.1
Intergovernmental Services	96,347	411,900	417,670	5,770	1.4
Capital Outlays	48,316	242,090	—	(242,090)	(100.0)
Transfers Out	3,894,771	4,157,170	6,698,060	2,540,890	61.1
Total	7,795,576	9,868,950	13,540,520	3,671,570	37.2

STAFFING SUMMARY

	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	2023 FTE
Deputy Director	—	0.30	0.30	0.30	0.30	0.30
Accounting Assistant	0.15	0.15	0.15	0.15	0.15	0.15
Construction Project Manager	—	—	—	—	1.00	1.00
Contracts Coordinator	—	0.50	0.50	0.50	0.50	0.50
Office Assistant	—	—	0.75	0.75	1.25	1.25
Parks and Recreation Manager	0.50	0.50	0.50	0.50	0.50	0.50
Parks Maintenance Tech	4.47	4.47	5.07	5.07	6.40	6.40
Parks Specialist	0.50	0.50	0.75	0.75	0.75	0.75
Project Manager	1.00	1.00	3.00	3.00	4.00	4.00
Recreation Supervisor	—	—	0.40	0.40	0.40	0.40
Resource Stewardship Superintendent	0.15	0.45	0.45	0.45	0.45	0.45
Superintendent - Admin Services	0.20	0.40	0.40	0.40	0.40	0.40
Planner	0.50	0.50	—	—	—	—
Superintendent - Parks	0.30	—	—	—	—	—
Total	7.77	8.77	12.27	12.27	16.10	16.10

PROJECT SUMMARY

Project Name	Project #	To Golf Course		To Parks Construction		To Equipment Services Division		To Fleet Rental Fund		To Paths & Trails Fund		To Finance & Performance Management		Direct Parks Sales Tax Expenses		2022-23 Budget
		Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund		
ADA Improvements	P-110589	—	966,500	—	—	—	—	—	—	—	—	—	—	—	—	966,500
Chambers Creek Canyon Trail	P-111257	—	—	—	—	—	—	—	—	205,000	—	—	—	—	—	205,000
Fantasy Lights Storage Building	P-110130	—	425,000	—	—	—	—	—	—	—	—	—	—	—	—	425,000
Paving Projects	P-110594	—	50,000	—	—	—	—	—	—	—	—	—	—	—	—	50,000
Public Access Improvements	P-111353	—	—	—	—	—	—	—	—	50,000	—	—	—	—	—	50,000
Sprinkler Outdoor Improvements	P-110804	—	1,225,000	—	—	—	—	—	—	—	—	—	—	—	—	1,225,000
GMA Capital Facilities Plan		—	2,666,500	—	—	—	—	—	—	255,000	—	—	—	—	—	2,921,500
Contributions to Other Parks Projects																
Debt Service Payment		—	—	—	—	—	—	—	—	—	—	—	—	1,491,120	—	1,491,120
Regional Planning and Admin Support		—	—	—	—	—	—	—	—	—	—	—	—	6,842,460	—	6,842,460
Transfers Out Capital Purchases		—	—	111,000	231,000	—	—	—	—	—	—	—	—	—	—	342,000
Transfers Out Operations		279,510	239,290	—	—	—	1,371,000	—	—	—	—	53,640	—	—	—	1,943,440
Total		279,510	2,905,790	111,000	231,000	1,371,000	255,000	53,640	8,333,580	13,540,520	13,540,520	13,540,520	13,540,520	13,540,520	13,540,520	13,540,520

Parks Sales Tax Fund

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PATHS AND TRAILS FUND

Special Revenue Fund

Summary: The Paths and Trails Fund is dedicated to development of the regional trail system throughout the County. The fund was established in 1987 to provide resources for planning, construction, acquisition, and maintenance of a path and trail system. RCW 47.30 requires an allocation of at least 0.42% of the total funds received from the motor vehicle fuel tax to be used for paths and trails. Currently, 3% of the total motor vehicle fuel tax received by Pierce County is allocated to this fund, which is used to maintain and operate the Foothills National Recreation Trail, from Puyallup to Buckley, and plan for new trails by creating and implementing the Regional Trails Plan.

Budget Highlights: The 2022-23 biennial budget for the Paths and Trails Fund is 22.8%, or \$326,000, above the prior biennium. The budget includes additional resources for trails sustainability and the trail and bridge repaving and preservation program.

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	(84,100)	(311,450)	(227,350)	270.3
Charges for Services Revenue	2,678	30,000	52,500	22,500	75.0
Intergovernmental Revenue	687,610	812,920	630,000	(182,920)	(22.5)
Miscellaneous Revenue	98,577	89,300	11,500	(77,800)	(87.1)
Proceeds from Sale of Assets	—	—	—	—	—
Transfers In	378,600	579,780	1,371,000	791,220	136.5
Total	1,167,464	1,427,900	1,753,550	325,650	22.8

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	491,068	672,450	747,000	74,550	11.1
Benefits	217,444	309,780	343,550	33,770	10.9
Supplies	21,974	49,300	62,900	13,600	27.6
Other Services and Charges	647,414	393,950	597,080	203,130	51.6
Intergovernmental Services	8,364	2,420	3,020	600	24.8
Capital Outlays	—	—	—	—	—
Total	1,386,264	1,427,900	1,753,550	325,650	22.8

Paths and Trails Fund

STAFFING SUMMARY						
	2018	2019	2020	2021	2022	2023
	FTE	FTE	FTE	FTE	FTE	FTE
Parks and Recreation Manager	0.20	0.20	0.50	0.50	0.50	0.50
Parks Maintenance Technician	2.74	2.34	2.00	2.00	2.00	2.00
Parks Specialist	0.15	0.55	0.59	0.59	0.59	0.59
Planner	—	1.00	1.00	1.00	1.00	1.00
Total	3.09	4.09	4.09	4.09	4.09	4.09

PATHS AND TRAILS CONSTRUCTION FUND

Capital Project Fund

Summary: The Paths and Trails Construction Fund is used to account for all capital related expenses, including property acquisitions, trail design, and construction projects, related to the development of multi-model paths and trails. This fund is financed through transfer appropriations from Park Impact Fees, Parks Sales Tax, Parks Second REET, grants, and donations.

Budget Highlights: The 2022-23 biennial budget is 170.2%, or \$10.6 million, above the prior biennium and includes funding for capital improvement projects related to the Pierce County Trail System. Anticipated projects for 2022-23 are listed on the following page.

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	500,000	—	(500,000)	(100.0)
Contribution & Recovery Revenue	—	425,000	—	(425,000)	(100.0)
Intergovernmental Revenue	591,942	947,000	3,480,000	2,533,000	267.5
Miscellaneous Revenue	53,490	683,000	535,000	(148,000)	(21.7)
Transfers In	696,575	3,657,000	12,771,000	9,114,000	249.2
Total	1,342,007	6,212,000	16,786,000	10,574,000	170.2

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Supplies	14,787	—	—	—	—
Other Services and Charges	430,399	3,845,000	870,000	(2,975,000)	(77.4)
Capital Outlays	232,212	2,367,000	15,916,000	13,549,000	572.4
Transfers Out	55,077	—	—	—	—
Total	732,475	6,212,000	16,786,000	10,574,000	170.2

Paths and Trails Construction Fund

PROJECT SUMMARY

Project Name	Project #	2022-23						Funding Sources			2022-23 Total Revenues
		Total Budget	Parks Impact Fee Fund	Parks Sales Tax	Parks 2nd REET Fund	Grants/ Other	Total	Parks Impact Fee Fund	Parks Sales Tax	Parks 2nd REET Fund	
Ashford Park Trail Repairs	P-111167	200,000	—	—	200,000	—	200,000	—	—	—	200,000
Buckley Forest Preserve Access	P-110721	250,000	250,000	—	—	—	—	—	—	—	250,000
Chambers Creek Canyon Trail	P-111257	1,265,000	—	205,000	—	1,060,000	—	—	—	1,060,000	1,265,000
East Puyallup Trail Enhancement	P-110033	1,915,000	1,915,000	—	—	—	—	—	—	—	1,915,000
Foothills Trail Bridge Repairs	P-111355	175,000	—	—	175,000	—	—	—	—	—	175,000
Foothills Trail Cascade Junction-Carbonado	P-10450	1,000,000	300,000	—	100,000	600,000	—	—	—	—	1,000,000
Parkland Community Trail	P-110792	3,000,000	3,000,000	—	—	—	—	—	—	—	3,000,000
Pipeline Trail	P-10455	7,160,000	4,560,000	—	300,000	2,300,000	—	—	—	—	7,160,000
Public Access Improvements	P-111353	250,000	200,000	50,000	—	—	—	—	—	—	250,000
Trail Property Acquisitions	P-111357	250,000	250,000	—	—	—	—	—	—	—	250,000
White River Bridge	P-110576	266,000	266,000	—	—	—	—	—	—	—	266,000
White River Flume Trail	P-111029	1,000,000	1,000,000	—	—	—	—	—	—	—	1,000,000
Yelm Prairie Line Trail	P-111338	55,000	—	—	—	55,000	—	—	—	—	55,000
Total		16,786,000	11,741,000	255,000	775,000	4,015,000	—	—	—	—	16,786,000

SECOND REET PARKS FUND

Special Revenue Fund

Summary: The Second REET Parks Fund, which can only be allocated for infrastructure projects (e.g. roads, sewers, parks, water systems), was approved in late 2001. Ordinance No. 2017-51 allocates 25% of the Second REET revenues to Parks and Recreation projects and 75% to transportation projects.

Budget Highlights: The 2022-23 biennial budget for the Second REET Parks Fund is 36.7%, or \$3.0 million, above the prior biennium. The budget supports the projects listed on the Project Summary table shown on the following page.

FUNDING SOURCES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Use of Fund Balance	—	3,406,730	2,550,160	(856,570)	(25.1)
Tax Revenue	5,318,813	4,800,000	8,668,820	3,868,820	80.6
Transfers In	123,765	—	—	—	—
Total	5,442,578	8,206,730	11,218,980	3,012,250	36.7

EXPENDITURES

	2018-19 Actual	2020-21 Budget	2022-23 Budget	Absolute Change	Percent Change
Salaries	84,908	—	—	—	—
Benefits	36,591	—	—	—	—
Other Services and Charges	49,880	121,850	20,980	(100,870)	(82.8)
Intergovernmental Services	350,000	403,880	480,000	76,120	18.8
Capital Outlays	—	120,000	—	(120,000)	(100.0)
Transfers Out	4,048,823	7,561,000	10,718,000	3,157,000	41.8
Total	4,570,201	8,206,730	11,218,980	3,012,250	36.7

Second REET Parks Fund

STAFFING SUMMARY

	2018	2019	2020	2021	2022	2023
	FTE	FTE	FTE	FTE	FTE	FTE
Office Assistant	0.50	—	—	—	—	—
Resource Stewardship Superintendent	0.30	—	—	—	—	—
Superintendent - Admin Services	0.20	—	—	—	—	—
Director - Parks & Recreation	—	—	—	—	—	—
Recreation Superintendent	—	—	—	—	—	—
Superintendent - Parks	—	—	—	—	—	—
Total	1.00	—	—	—	—	—

PROJECT SUMMARY

Project Name	Project #	2022-23 Budget
Ashford Park Trail Repairs	P-111167	200,000
Fantasy Lights Storage Building	P-110130	193,000
Foothills Trail Bridge Repairs	P-111355	175,000
Frontier Grounds Improvements	P-111033	250,000
Frontier Park Horse Arena	P-110887	112,000
Frontier Park Horse Arena Footing	P-111158	339,000
Foothills Trail Cascade Junction-Carbonado	P-10450	100,000
Key Peninsula & Peninsula Metropolitan Park District Projects	P-110312	480,000
Mayfair Playfield Improvements	P-111037	80,000
Meridian Outdoor Improvements	P-110595	1,970,000
Pipeline Trail	P-10455	300,000
Plateau Park Development	P-111336	60,000
Spanaway Entry Improvements	P-111354	120,000
Sprinker Hockey Team Room	P-110723	2,250,000
Sprinker Maintenance Shop	P-110602	1,125,000
Sprinker Outdoor Improvements	P-110804	3,325,000
Sprinker Building Assessment	P-111035	65,000
GMA Capital Facilities Plan		11,144,000
Contributions to Other Parks Projects		
Parks REET Project Coordination/Administration		20,980
Transfer Out Operations		54,000
Total		11,218,980

PARKS SPECIAL REVENUE FUNDS - CAPITAL IMPROVEMENTS and MAINTENANCE SUMMARY

Activity/Project	Project	Funding Sources										Totals		
		General Fund		Parks Construction		Parks Impact Fees		Parks Sales Tax		Paths & Trails Construction			Second REET Parks	
GMA Capital Improvements														
Trails														
Ashford Park Trail Repairs	P-111167	—	—	—	—	—	—	—	—	—	—	200,000	—	200,000
Buckley Forest Preserve Access	P-110721	—	—	—	250,000	—	—	—	—	—	—	—	—	250,000
Chambers Creek Canyon Trail	P-111257	—	—	—	—	205,000	1,060,000	—	—	—	—	—	—	1,265,000
East Puyallup Trail Enhancement	P-110033	—	—	—	1,915,000	—	—	—	—	—	—	—	—	1,915,000
Foothills Trail Bridge Repairs	P-111355	—	—	—	—	—	—	—	—	—	175,000	—	—	175,000
Foothills Trail Cascade Junction-Carbonado	P-10450	—	—	—	300,000	—	600,000	—	—	—	100,000	—	—	1,000,000
Parkland Community Trail	P-110792	—	—	—	3,000,000	—	—	—	—	—	—	—	—	3,000,000
Pipeline Trail	P-10455	—	—	—	4,560,000	—	2,300,000	—	—	—	300,000	—	—	7,160,000
Public Access Improvements	P-111353	—	—	—	200,000	50,000	—	—	—	—	—	—	—	250,000
Trail Property Acquisitions	P-111357	—	—	—	250,000	—	—	—	—	—	—	—	—	250,000
White River Bridge	P-110576	—	—	—	266,000	—	—	—	—	—	—	—	—	266,000
White River Flume Trail	P-111029	—	—	—	1,000,000	—	—	—	—	—	—	—	—	1,000,000
Yelm Prairie Line Trail	P-111338	—	—	—	—	—	55,000	—	—	—	—	—	—	55,000
Subtotal Trails		—	—	—	11,741,000	255,000	4,015,000	—	—	—	775,000	—	—	16,786,000
Parks & Facilities														
ADA Improvements	P-110589	1,110,750	—	—	—	—	—	—	—	—	—	—	—	2,077,250
Carbon River Valley Master Plan	P-111032	—	200,000	—	—	—	—	—	—	—	—	—	—	200,000
CCRP Event Shelters & Electrical	P-111335	—	400,000	—	—	—	—	—	—	—	—	—	—	400,000
Cross Park Development	P-110134	—	200,000	—	—	—	—	—	—	—	—	—	—	200,000
Fantasy Lights Storage Building	P-110130	—	—	—	—	425,000	—	—	—	—	193,000	—	—	618,000
Frontier Grounds Improvements	P-111033	—	—	—	—	—	—	—	—	—	250,000	—	—	250,000
Frontier Park ADA Paths	P-111254	—	200,000	—	—	—	—	—	—	—	—	—	—	200,000
Frontier Park Horse Arena	P-110887	—	1,800,000	—	350,000	—	—	—	—	—	112,000	—	—	2,262,000
Frontier Park Horse Arena Footing Project	P-111158	—	—	—	35,000	—	—	—	—	—	339,000	—	—	374,000
Key Pen & Pen Met Park District Projects	P-110312	—	—	—	800,000	—	—	—	—	—	480,000	—	—	1,280,000
Mayfair Playfield Improvements	P-111037	—	—	—	—	—	—	—	—	—	80,000	—	—	80,000
Meridian Outdoor Improvements	P-110595	—	—	—	605,000	—	—	—	—	—	1,970,000	—	—	2,575,000
Orangate Park Development	P-111031	—	—	—	2,250,000	—	—	—	—	—	—	—	—	2,250,000
Parks Comprehensive Plan	P-10454	—	—	—	150,000	—	—	—	—	—	—	—	—	150,000
Park Property Acquisitions	P-111356	—	—	—	215,000	—	—	—	—	—	—	—	—	215,000

PARKS SPECIAL REVENUE FUNDS - CAPITAL IMPROVEMENTS AND MAINTENANCE SUMMARY

Activity/Project	Project	Funding Sources							Totals
		General Fund	Parks Construction	Parks Impact Fees	Parks Sales Tax	Paths & Trails Construction	Second REET Parks	Sewer Utility	
Paving Projects	P-110694	—	—	—	50,000	—	—	—	50,000
Plateau Park Development	P-111336	—	—	—	—	—	60,000	—	60,000
Site Feasibility and Master Plan	P-110803	—	—	400,000	—	—	—	—	400,000
Spanaway Entry Improvements	P-111354	—	—	—	—	—	120,000	—	120,000
Sprinkler Hockey Team Room	P-110723	—	—	—	—	—	2,250,000	—	2,250,000
Sprinkler Maintenance Shop	P-110602	—	—	—	—	—	1,125,000	—	1,125,000
Sprinkler Outdoor Improvements	P-110804	—	2,990,000	7,725,000	1,225,000	—	3,325,000	—	15,265,000
Sprinkler Building Assessment	P-111035	—	2,100,000	—	—	—	65,000	—	2,165,000
Tehaleh Mountain Bike Trails	P-111030	—	—	150,000	—	—	—	—	150,000
Subtotal Parks & Facilities		1,110,750	7,890,000	12,680,000	2,666,500	—	10,369,000	—	34,716,250
Total GMA Capital Improvements		1,110,750	7,890,000	24,421,000	2,921,500	4,015,000	11,144,000	—	51,502,250
Other Activities									
Debt Service Payment		—	—	—	1,491,120	—	—	—	1,491,120
Regional Planning and Admin Support		—	—	940,430	6,842,460	—	20,980	—	7,803,870
Transfers Out Capital Purchases		—	—	—	342,000	—	—	—	342,000
Transfers Out Operations		—	—	—	1,943,440	—	54,000	350,000	2,347,440
Subtotal Other Activities		—	—	940,430	10,619,020	—	74,980	350,000	11,984,430
Total		1,110,750	7,890,000	25,361,430	13,540,520	4,015,000	11,218,980	350,000	63,486,680

This summary excludes the "double-counting" of expenses which occurs when monies are transferred from one fund to another in order to aggregate project capital costs into a single fund (such as the Parks Construction Fund).