

Economic Environment

The Economic Environment section contains budgets for departments whose functions are directly related to the economic activity in our community. Two General Fund department budgets; Economic Development, and Planning and Land Services (Development Permitting, Code Enforcement, and Long Range Planning) are included. It also contains the budgets for the Community Development Fund and the Housing Repair Program, whose activities are entirely supported by Federal and State grants. The new Low Income Housing Fund, established in 2002, is also presented in this section.

Major Accomplishments in 2002

Community Development provided almost \$3.5 million in federal funds in 2002 for a variety of new public service, physical infrastructure, housing and economic development activities benefiting lower-income individuals, families and communities. Over 112,000 individuals were directly assisted by CD projects during the year and thirty-one infrastructure projects, thirty-five public service activities and 598 housing repairs were completed.

Economic Development advanced its efforts to provide proactive business services by hiring employees in two new positions during the year. The Economic Development Specialist for Business Retention started in July and has worked with 26 Pierce County businesses, providing technical assistance and referrals for services, and has begun the process to develop a database of area business profiles. The Special Assistant to the Executive for Business Services was hired to work with businesses relocating to or expanding in Pierce County. He has met with over thirty firms and three school districts since August to discuss business climate issues, resolve permitting problems, address taxation and fee issues, and mediate transportation and utility concerns. Business loans totaling nearly \$700,000 and leveraging \$1.1 million in private capital were made to firms that will create or retain an estimated 22 jobs. Staff assisted with the community planning efforts and worked on specific economic development issues in several communities.

Housing Programs provided \$1,850,000 in loans to low income homeowners and non-profit affordable housing providers including 54 rehabilitation loans, 19 down payment and first time homebuyer loans and acquired 4 units of special needs housing for those developmental disabilities. These activities were accomplished by working with non-profit developers and private contractors to affect the repairs. We managed 30 contracts for state and federal assistance through non-profits to homeless individuals and families through the Continuum of Care program. We provided 9,300 households with landlord tenant counseling and mortgage counseling and provided 643 emergency repairs and accessibility modifications to the homes of low-income and disabled families and individuals.

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Planning and Land Services (PALS)

continues its efforts to build better communities with the adoption of the Parkland Spanaway Midland and Gig Harbor Community Plans. Plans for South Hill and Frederickson are near completion and work has begun on Mid-County and Graham Plans. A buildable lands report was completed and submitted to the State. Work continues on development of resource protection legislation which is expected to be adopted in 2003.

PALS developed four extended length and two short public service announcements, launched a Cities/County web site for permit information, and joined with Bates Technical College to help three small cities develop web pages in an effort to build a more seamless service to our customers. PALS received awards for community planning, land use advisory commissions, enforcement against drug labs, and low impact development efforts this year.

PALS enforcement has participated with other departments in efforts to clean up the so called “dirty dozen” properties constituting the most egregious violations of the land use codes in the County. Enforcement continues its efforts to assist the drug lab task force. Over 100 labs were dismantled in 2002.

Economic Environment

PALS dedication to improvements in customer service resulted in shorter lobby waits and transaction times in 2002 than in 2001. A backlog of engineering reviews of single-family homes was eliminated; more permits were processed this year than in all but one of the last 8 years; and enhancements in our web site have resulted in a marked increase in its use, including applications processed.

DEPARTMENT BUDGETS

Department Name	2002 Budget	2003 Budget	Absolute Change	Percent Change
Community Development Fund	\$ 7,408,040	\$ 6,068,790	\$(1,339,250)	(18.1) %
Economic Development	664,930	673,600	8,670	1.3
Housing Repair Program	10,274,536	9,962,450	(312,086)	(3.0)
Low Income Housing Fee	—	1,630,000	1,630,000	—
Planning and Land Services	11,904,594	12,151,970	247,376	2.1
Total Economic Environment	\$ 30,252,100	\$ 30,486,810	\$ 234,710	0.8 %

Community Development Fund

Special Revenue Fund

The mission of the Pierce County Community Development Program is to improve the quality of life for socially and economically disadvantaged persons, families and communities by fostering and promoting improvement of community infrastructure and social services throughout the county's Community Development Consortium.

Departmental Summary:

The Department of Community Services manages the Community Development program to administer federal Community Development Block Grant (CDBG) and the Emergency Shelter Grant (ESG) funds. Programs are implemented on behalf of the unincorporated areas and all the cities and towns in the county excluding the City of Lakewood and the City of Tacoma.

To be eligible for CDBG funding, projects must principally benefit lower-income persons, meet an urgent need, or eliminate slums and blight. CDBG funds are used to provide physical improvements, public services, planning activities, home repair services, economic development activities, neighborhood revitalization, and special projects.

Emergency Shelter Grant funds are utilized to support homeless shelters; fund activities to prevent homelessness; provide essential services to the homeless.

Budget Highlights:

Community Development is a federally grant-funded program that receives an annual entitlement grant from Housing and Urban Development (HUD). Grant funding has been diminishing in recent years. Prior funds are retained until activities are completed. The budget varies from year to year based on the level of federal funding and the number of activities/projects carried over from prior years.

Performance Measures

- 1) Fund, implement, and oversee 40 new federally funded physical improvement and social service activities. (Goal D)

FUNDING SOURCES						
	2000 Actual	2001 Actual	2002 Budget	2003 Budget	Absolute Change	Percent Change
Intergovernmental Revenue	\$ 4,863,653	\$ 5,277,130	\$ 7,408,040	\$ 6,068,790	\$ (1,339,250)	(18.1) %
Miscellaneous Revenue	16,287	—	—	—	—	—
Total	\$ 4,879,940	\$ 5,277,130	\$ 7,408,040	\$ 6,068,790	\$ (1,339,250)	(18.1) %

Community Development Fund

PROGRAM EXPENDITURES

	2002 FTE	2003 FTE	2002 Budget	2003 Budget	Absolute Change	Percent Change
Administration/Planning	10.22	9.99	\$ 1,257,960	\$ 1,031,270	\$ (226,690)	(18.0) %
Public Services	—	—	852,400	726,700	(125,700)	(14.7)
Economic Development	—	—	200,000	80,000	(120,000)	(60.0)
Physical Improvement	—	—	5,097,680	4,230,820	(866,860)	(17.0)
Total	10.22	9.99	\$ 7,408,040	\$ 6,068,790	\$ (1,339,250)	(18.1) %

PHYSICAL IMPROVEMENTS SUMMARY

	2003 Budget
Buildings	\$ 1,732,270
Capital Contingency	174,050
Housing Repair Program	986,480
Infrastructure	1,338,020
Total	\$ 4,230,820

STAFFING SUMMARY

	1998 FTE	1999 FTE	2000 FTE	2001 FTE	2002 FTE	2003 FTE
Dir – Community Services	0.40	0.40	0.40	0.40	0.40	0.40
Admin Program Mgr	1.00	1.00	0.93	0.95	0.95	0.80
Economic Devel Specialist	1.00	0.65	0.30	0.30	0.30	0.30
Community Svcs Res Devlpr	—	—	—	—	0.50	0.50
Contract Compliance Specialist	3.00	4.00	3.09	3.11	3.00	3.00
Grant Accountant	0.85	0.90	0.82	0.82	0.82	0.82
Planner	1.57	1.00	1.00	2.00	1.00	1.00
Administrative Aide	1.00	—	—	2.00	2.00	1.92
Office Assistant	2.00	1.00	1.00	1.00	1.00	1.00
Executive Secretary	0.25	0.25	0.25	0.25	0.25	0.25
Dir of Comm/Human Svcs	0.25	0.25	0.25	0.25	—	—
Accounting Assistant	1.00	1.00	0.92	0.92	—	—
Human Services Res Devlpr	1.00	1.00	1.00	—	—	—
Total	13.32	11.45	9.96	12.00	10.22	9.99

Community Development Fund

WORKLOAD SERVICE DATA

	Unit of Measure	1998 Actual	1999 Actual	2000 Actual	2001 Actual	2002 Estimate	2003 Estimate
Citizen Participation Process							
Publish Annual Statement	Documents	1	1	1	1	1	1
Publish program amendments	Documents	3	3	4	3	3	3
Publish grantee performance	Documents	1	1	1	1	1	1
Implement New CDBG Project:							
Physical improvements	Contracts	35	35	19	17	20	17
Public Services/ESGP/Planning	Contracts	29	51	21	23	25	24
County funded contracts	Contracts	39	32	48	40	40	37
Complete CDBG Projects							
Physical improvements	Contracts	21	37	23	29	32	32
Public Service/ESGP/Planning	Contracts	21	28	15	23	37	37
County funded contracts	Contracts	25	63	79	48	48	48

Community Development Fund

Economic Development

General Fund

The mission of the Office of Economic Development is to support a business environment that provides the foundation of a jobs-based economy in Pierce County.

Departmental Summary:

The Department of Community Services manages the Economic Development Program, which focuses on improvement of the business climate and diversification of the County's economic base. Specific objectives are to increase opportunities for employment, per capita earnings, and investment by retaining and attracting business and industry and fostering an environment that encourages formation of new companies and economic growth.

Program elements include business financial and technical assistance, neighborhood/commercial revitalization efforts, planning, marketing, special project coordination, proposal and project development and implementation of new program opportunities.

Business financial assistance is provided through the Pierce County Community Development Corporation and the Pierce County Community Investment Corporation; marketing is provided by the Economic Development Board; The World Trade Center Tacoma, the Tacoma Pierce County Visitor and Convention Bureau, planning is done by the Department and Central Puget Sound Economic Development District.

Budget Highlights:

The 2003 budget for Economic Development is 1.3% above the 2002 level. The budget reflects last year's activities and staffing (adjusted for inflation), the second \$167,000 allocation for the U.W. Technology Center (three year commitment), an increased emphasis on business retention and economic development strategies, and the annual funding for outside economic development agencies.

Performance Measures

- 1) Provide direct business assistance to 200 business owners. (Goal B)

FUNDING SOURCES						
	2000 Actual	2001 Actual	2002 Budget	2003 Budget	Absolute Change	Percent Change
General Fund Support	\$ 369,690	\$ 447,039	\$ 664,930	\$ 673,600	\$ 8,670	1.3 %
Grants/Intergovernmental	4,838	(2,212)	—	—	—	—
Total	\$ 374,528	\$ 444,827	\$ 664,930	\$ 673,600	\$ 8,670	1.3 %

Economic Development

PROGRAM EXPENDITURES

	2002 FTE	2003 FTE	2002 Budget	2003 Budget	Absolute Change	Percent Change
Administration/Planning	4.80	4.80	\$ 419,040	\$ 422,140	\$ 3,100	0.7 %
World Trade Center	—	—	10,000	15,000	5,000	50.0
Central PS Econ Dev	—	—	18,890	19,460	570	3.0
UW Tech Grant	—	—	167,000	167,000	—	—
Economic Dev Board	—	—	50,000	50,000	—	—
Total	4.80	4.80	\$ 664,930	\$ 673,600	\$ 8,670	1.3 %

STAFFING SUMMARY

	1998 FTE	1999 FTE	2000 FTE	2001 FTE	2002 FTE	2003 FTE
Dir – Community Services	0.05	0.05	0.05	0.05	0.05	0.05
Economic Dev Manager	1.00	1.00	1.00	1.00	1.00	1.00
Economic Dev Specialist	0.43	0.35	0.70	1.70	1.70	1.70
Loan Officer	1.00	1.00	1.00	1.00	1.00	1.00
Spec Asst / Exec Business	—	—	—	—	1.00	1.00
Grant Accountant	0.10	0.05	0.05	0.05	0.05	0.05
Community Based Services Coord	—	—	—	1.00	—	—
Supervisory Admin Asst	1.00	1.00	1.00	1.00	—	—
Total	3.58	3.45	3.80	5.80	4.80	4.80

WORKLOAD SERVICE DATA

	Unit of Measure	1998 Actual	1999 Actual	2000 Actual	2001 Actual	2002 Estimate	2003 Estimate
Small Business Loans	Loans	12	12	12	19	8	12
Business Tech. Asst. contacts	Contacts	122	187	199	146	150	150
Lender educ./info. meetings	Meetings	24	29	22	20	30	30
CDC/CD Contract Loan Portfolio	Loans	28	25	25	17	21	25
Facilities - Comm. Based Serv.	Location	4	4	4	4	-	-

Housing Repair Program

Special Revenue Fund

The mission of the Pierce County Community Services Housing Program is to provide people and communities with the opportunity to access safe, decent and affordable housing through housing rehabilitation, development, education, advocacy and referral.

Departmental Summary:

The Housing Repair Program is administered by Department of Community Services and provides financial and technical assistance to eligible low-income clients for repair or rehabilitation of their housing. The assistance includes loans and/or grants to pay licensed and qualified contractors for needed repair work. The primary funding sources are federal programs: Community Development Block Grant, the HOME Investments Partnership Act (HOME Program), and the Supportive Housing Grant. Additional activities include down payment assistance to first time homebuyers and technical assistance to local non-profit organizations with housing development.

Budget Highlights:

The budget for the Housing Repair Program varies from year to year due to the fluctuations in the levels of entitlement funding from HUD and state allocations. The 2003 budget is 3% less than 2002, primarily due to reductions in the state Community Options Program Entry System (COPES), HOME program, and Supportive Housing grants.

Performance Measures

- 1) Increase funding assistance by 10% (\$20,000) to eligible Pierce County residents to increase homeownership. (Goal D)

FUNDING SOURCES

	2000 Actual	2001 Actual	2002 Budget	2003 Budget	Absolute Change	Percent Change
Intergovernmental Revenue	\$ 4,065,512	\$ 3,847,275	\$ 9,091,346	\$ 8,975,970	\$ (115,376)	(1.3) %
Other Financing Sources	820,469	898,487	1,183,190	986,480	(196,710)	(16.6)
Total	\$ 4,885,981	\$ 4,745,762	\$ 10,274,536	\$ 9,962,450	\$ (312,086)	(3.0) %

PROGRAM EXPENDITURES

	2002 FTE	2003 FTE	2002 Budget	2003 Budget	Absolute Change	Percent Change
Housing & Community Services	10.91	10.79	\$ 1,089,907	\$ 872,280	\$ (217,627)	(20.0) %
Housing Rehab/Repair	—	—	3,574,769	3,684,700	109,931	3.1
Supportive Housing Program	0.59	0.71	5,609,860	5,405,470	(204,390)	(3.6)
Total	11.50	11.50	\$ 10,274,536	\$ 9,962,450	\$ (312,086)	(3.0) %

Housing Repair Program

STAFFING SUMMARY

	1998 FTE	1999 FTE	2000 FTE	2001 FTE	2002 FTE	2003 FTE
Admin Program Mgr	1.00	1.00	1.00	1.00	1.00	1.00
Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Grant Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Contract Compliance Spec	—	—	—	—	0.50	0.50
Housing Rehab Loan Ofcr	1.00	1.00	1.00	1.00	1.00	1.00
Housing Rehab Specialist	3.00	4.00	4.00	4.00	4.00	4.00
Human Services Planner	1.00	1.00	1.00	1.00	1.00	1.00
Family Resource Spec	—	—	—	1.00	1.00	1.00
Office Assistant	2.00	2.00	2.00	1.00	1.00	1.00
Administrative Aide	—	1.00	1.00	1.00	—	—
Total	10.00	12.00	12.00	12.00	11.50	11.50

WORKLOAD SERVICE DATA

	Unit of Measure	1998 Actual	1999 Actual	2000 Actual	2001 Actual	2002 Estimate	2003 Estimate
First-time Homebuyer	Loans	36	40	35	20	40	35
Housing Rehabilitation	Loans	8	40	43	43	40	45
Minor Home Repair	Repairs	585	571	509	958	900	510

Low Income Housing Fee Fund

Special Revenue Fund

Departmental Summary:

The state legislature passed a new affordable housing initiative in the last session titled House Substitute Bill 2060. This bill requires the county auditor to collect a ten-dollar surcharge on certain documents effective June 13, 2002. These funds are to be used to provide affordable housing opportunities for all of Pierce County's very-low income (50% of median) households in a manner that is consistent with the countywide and local housing needs and policies.

The funds will be administered through an interlocal agreement that is currently being developed by Pierce County and its cities and towns.

Budget Highlights:

The 2003 budget includes the anticipated revenues for 2003 along with the carry over of unspent 2002 revenues. The expenditure appropriation will be specifically allocated later once the new interlocal agreement is executed and the programs to be funded are known. The 2003 budget does include an appropriation for administrative costs.

FUNDING SOURCES

	2000 Actual	2001 Actual	2002 Budget	2003 Budget	Absolute Change	Percent Change
Est Use Of Begin Fund Balance	\$ —	\$ —	\$ —	\$ 630,000	\$ 630,000	∞ %
Charges For Services	—	—	—	1,000,000	1,000,000	∞
Total	\$ —	\$ —	\$ —	\$ 1,630,000	\$ 1,630,000	∞ %

EXPENDITURES

	2000 Actual	2001 Actual	2002 Budget	2003 Budget	Absolute Change	Percent Change
Admin Support Expenses	\$ —	\$ —	\$ —	\$ 80,000	\$ 80,000	∞ %
Unallocated Funds	—	—	—	1,550,000	1,550,000	∞
Total	\$ —	\$ —	\$ —	\$ 1,630,000	\$ 1,630,000	∞ %

Low Income Housing Fee Fund

Planning and Land Services

General Fund

The mission of the Planning and Land Services Department is to implement the laws adopted by the Pierce County, Washington State, and Federal legislatures related to land use and development. The outcome will be a predictable process for land use decisions, providing support and suggestions for changes to outdated regulations, consistency of reviews, uniformity of enforcement, and streamline of the process. A “public service” attitude will always be displayed towards our customers.

Departmental Summary:

The Planning and Land Services Department (PALS) is organized into three functions:

The Development Process function includes the one stop location for the majority of the development applications and information needed for unincorporated Pierce County. Staff from all of the development disciplines are available in this area to provide assistance. The County addressing function is located in this division.

The Development Process function also includes the responsibility for reviewing construction projects for compliance with the Washington State Building Code. The responsibility for the review of proposed developments' road and storm drainage projects, land use approvals including items such as property division and actions requiring public hearings, administration of the County's environmental regulations, and presentation of public education programs to create awareness of natural resource issues are all located in the Development Process function.

The Advance Planning team is the second function of PALS. They are responsible for community land use plans and the implementation of the new County-wide Comprehensive Plan as mandated by the Washington State Legislature, through the Growth Management Act.

The Code Enforcement role is the third function in PALS. This function is responsible to enforce conditions of application approval, and violations of land use and development codes that are under the responsibility of PALS. This responsibility is executed in a reactive, not proactive manner.

Budget Highlights:

The 2003 budget for the Planning and Land Services Department reflects:

- a) Seven new positions in development engineering (4 Civil Engineers, 2 Office Assistants, and 1 Planner), funded through a proposed fee increase;
- b) A replacement and enhancement of the current Development Center Information System (D.C.I.S.), which is a \$760,000 project slated to be budgeted over 2 years. This will also be funded through the proposed fee increases;
- c) Continuing work on the following community plans: South Hill, Frederickson, Graham, Mid County, and Alderton McMillan;
- d) The deletion of the buildable lands grant program; and reduced allocations for overtime and professional services to handle workload backlog. The additional staffing above will hopefully relieve much of that workload pressure.

Planning and Land Services

Performance Measures

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| <p>1) Begin processing all applications within one hour of applicant's arrival, accept or return application within 2 days of arrival, and issue 50% of permits within one day. (Goal F)</p> <p>2) Engineering Reviews have averaged approximately 250 days in 2002. We will shrink that average review time by 25%, to 190 days by the end of 2003. (Goal F)</p> | <p>3) Investigate and resolve 20% of Public Service enforcement requests within 30 days, 90% within one year, and respond to 100% of meth lab and junk vehicle complainants with 48 hours. (Goal F)</p> <p>4) On Line Permitting is currently available for permits constituting 10% of all PALS 20,000 permits issued per year. We will increase that availability to 20% by the end of 2003. (Goal F)</p> |
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FUNDING SOURCES

	2000 Actual	2001 Actual	2002 Budget	2003 Budget	Absolute Change	Percent Change
General Fund Support	\$ 2,678,239	\$ 2,483,719	\$ 3,029,550	\$ 2,762,530	\$ (267,020)	(8.8) %
Grants/Intergovernmental	206,447	244,074	351,684	—	(351,684)	(100.0)
Fees/Charges	8,048,821	9,384,379	8,523,360	9,389,440	866,080	10.2
Total	\$ 10,933,507	\$ 12,112,172	\$ 11,904,594	\$ 12,151,970	\$ 247,376	2.1 %

PROGRAM EXPENDITURES

	2002 FTE	2003 FTE	2002 Budget	2003 Budget	Absolute Change	Percent Change
Development Process	97.25	104.25	\$ 9,126,310	\$ 9,641,600	\$ 515,290	5.6 %
Advanced Planning	13.00	13.00	1,566,184	1,266,660	(299,524)	(19.1)
Code EnFORCEment	7.25	7.25	651,970	656,670	4,700	0.7
NPDES Program	7.00	7.00	560,130	587,040	26,910	4.8
Total	124.50	131.50	\$ 11,904,594	\$ 12,151,970	\$ 247,376	2.1 %

Planning and Land Services

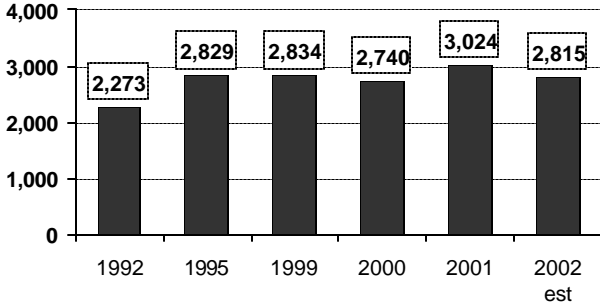
STAFFING SUMMARY						
	1998 FTE	1999 FTE	2000 FTE	2001 FTE	2002 FTE	2003 FTE
Dir – Planning & Land Svcs	1.00	1.00	1.00	1.00	1.00	1.00
Asst Dir – PALS	1.00	1.00	1.00	1.00	1.00	1.00
Building Official	1.00	1.00	1.00	1.00	1.00	1.00
Devel Engineering Supv	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Biologist	5.00	5.00	7.00	7.00	6.00	6.00
Planner	29.00	27.00	26.00	26.00	25.00	26.00
Code Enforcement Supv	1.00	1.00	1.00	1.00	1.00	1.00
Permit/Dev Center Supv	1.00	1.00	2.00	1.00	1.00	1.00
Building Inspection Supv	1.00	1.00	1.00	1.00	1.00	1.00
Civil Engineer	6.00	6.00	8.00	6.00	6.00	10.00
Engineering Tech	10.00	10.00	12.00	14.00	14.00	14.00
Permit Coordinator Supv	—	—	1.00	1.00	1.00	1.00
Plans Examiner Supv	1.00	1.00	1.00	1.00	1.00	1.00
Building Inspector	12.00	12.00	12.00	12.00	12.00	12.00
Code Enforcement Officer	3.00	3.00	4.00	4.00	4.00	4.00
GIS Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Plans Examiner	9.00	9.00	9.00	9.00	9.00	9.00
Accounting Assistant	2.00	1.70	2.00	2.00	2.00	2.00
Permit/Dev Ctr Ops Supv	—	—	—	1.00	1.00	1.00
Cartographer	3.00	3.00	3.00	1.00	1.00	1.00
GIS Cartographer	—	—	—	2.00	2.00	2.00
Supervisory Admin Asst	2.00	2.00	2.00	2.00	2.00	2.00
ClkBndry Rvw Bd/PI Comm	1.00	1.00	1.00	1.00	1.00	1.00
Permit/Dev Counter Tech	10.00	10.00	10.00	10.00	11.00	11.00
Administrative Aide	—	—	—	2.00	2.00	2.00
Office Assistant	18.50	18.50	19.75	16.50	16.50	18.50
Fire Prev Permit Coord	1.00	1.00	1.00	—	—	—
Building Permit Coord	1.00	1.00	—	—	—	—
Total	121.50	119.20	127.75	125.50	124.50	131.50

Planning and Land Services

WORKLOAD SERVICE DATA							
	Unit of Measure	1998 Actual	1999 Actual	2000 Actual	2001 Actual	2002 Estimate	2003 Estimate
Development Center							
Development Center	Transaction	56,008	53,841	52,065	57,460	56,297	54,625
Residential/Commercial plan rev.	Completed	5,989	6,102	5,134	5,090	5,468	5,653
Building inspection	Completed	33,254	44,470	42,205	35,707	40,716	40,496
Planning Divisions							
Short plats/large lots	Application	96	73	56	71	83	76
Conditional use permit	Application	23	28	26	35	44	44
Non conforming use permit	Application	4	2	2	3	5	4
Unclassified use permit	Application	-	-	2	41	-	-
Preliminary plat	Application	58	35	32	43	56	61
Final plat	Application	69	56	49	49	39	40
Administrative Use Permit Appl.	Application	33	14	15	13	20	23
SEPA checklist applications	Application	402	352	319	270	336	334
Other land use actions/appeals	Application	397	434	399	518	294	296
Boundary Line Adj./Lot Combo	Application	56	69	78	83	118	122
Development Engineering	Plans	3,805	4,109	8,114	6,355	6,792	6,905
Enforcement Requests	Request	1,046	1,164	1,125	1,304	1,250	1,331
Wetlands - General Applications	Application	244	136	224	235	202	204

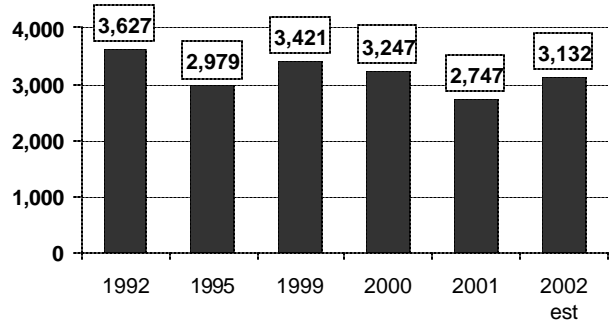
BUDGET RATIOS

Development Center Transactions per Staff



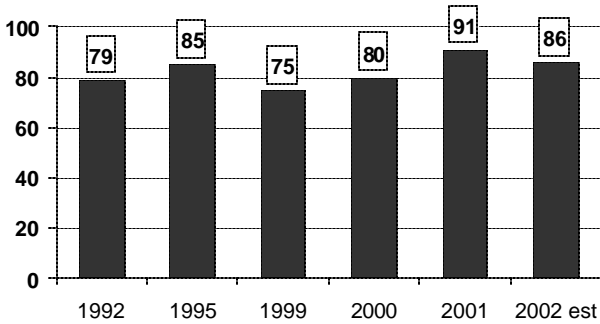
❖ From 1992 to 2002 the number of transactions per Development Center staff increased 24%.

Building Inspections per Building Inspector



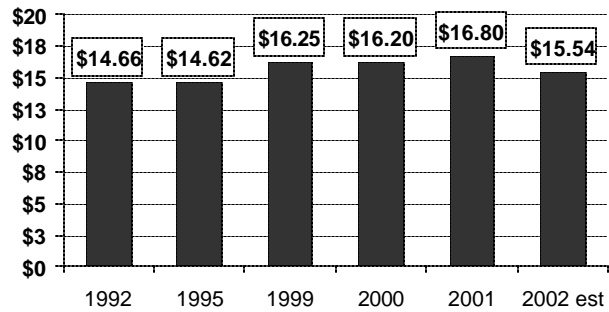
❖ From 1992 to 2002 the number of building inspections per building inspector decreased 14%.

Reviews and Permits per Planner



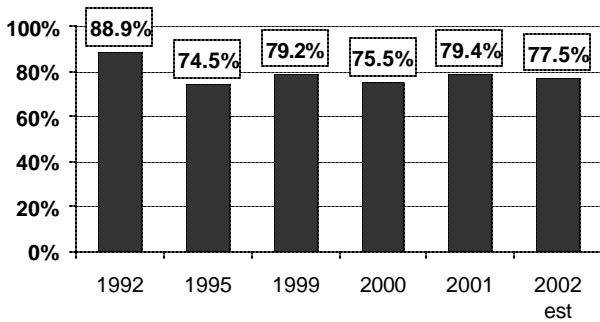
❖ From 1992 to 2002 the number of reviews and permits per planner increased 9%.

Planning Expenditures per Capita



❖ From 1992 to 2002 planning-related expenditures per capita, for unincorporated Pierce County, increased 6% after adjusting for inflation.

Extent of Self-Support



❖ From 1992 to 2002 the extent of self support (revenues compared to expenditures) decreased 13%.

